

# Blackstone's First Quarter 2022 Supplemental Financial Data

April 21, 2022

## **Total Segments**

														Last Twel	ve Months
(\$ in thousands)	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	1Q'21	1Q'22
Management and Advisory Fees, Net															
Base Management Fees	\$ 757,518	\$ 805,315	\$ 809,729	\$ 873,368	\$ 910,396	\$ 941,794	\$ 1,043,770	\$ 1,076,094	\$ 1,117,290	\$ 1,140,051	\$ 1,207,866	\$ 1,354,068	\$ 1,439,149	\$ 4,178,948	\$ 5,141,134
Transaction, Advisory and Other Fees, Net	65,150	61,495	92,702	95,073	50,665	48,292	33,628	75,290	78,640	78,125	114,784	120,389	64,009	235,850	377,307
Management Fee Offsets	(8,606)	(22,654)	(22,086)	(22,768)	(20,494)	(13,353)	(19,558)	(15,359)	(17,725)	(5,434)	(2,575)	(18,237)	(29,790)	(65,995)	(56,036)
Total Management and Advisory Fees, Net	814,062	844,156	880,345	945,673	940,567	976,733	1,057,840	1,136,025	1,178,205	1,212,742	1,320,075	1,456,220	1,473,368	4,348,803	5,462,405
Fee Related Performance Revenues	7,779	13,624	34,225	156,373	12,466	15,033	64,950	286,227	169,168	48,889	73,313	1,733,874	558,065	535,378	2,414,141
Fee Related Compensation	(324,031)	(293,834)	(329,834)	(388,879)	(346,264)	(306,904)	(360,633)	(482,769)	(445,110)	(375,385)	(419,481)	(1,108,034)	(670,471)	(1,595,416)	(2,573,371)
Other Operating Expenses	(123,311)	(142,121)	(144,351)	(161,359)	(138,885)	(143,583)	(151,213)	(189,536)	(161,424)	(182,178)	(194,942)	(255,133)	(214,098)	(645,756)	(846,351)
Fee Related Earnings	\$ 374,499	\$ 421,825	\$ 440,385	\$ 551,808	\$ 467,884	\$ 541,279	\$ 610,944	\$ 749,947	\$ 740,839	\$ 704,068	\$ 778,965	\$ 1,826,927	\$ 1,146,864	\$ 2,643,009	\$ 4,456,824
Realized Performance Revenues	246,769	341,386	420,840	651,647	167,233	102,177	319,954	1,276,629	401,323	792,938	1,497,477	1,191,374	1,312,810	2,100,083	4,794,599
Realized Performance Compensation	(85,240)	(125,466)	(143,870)	(249,359)	(71,302)	(37,787)	(121,730)	(483,528)	(150,924)	(338,271)	(619,074)	(449,301)	(519,120)	(793,969)	(1,925,766)
Realized Principal Investment Income	25,908	123,557	36,148	38,542	20,290	18,938	15,884	103,821	298,156	63,132	151,010	75,468	157,095	436,799	446,705
Total Net Realizations	187,437	339,477	313,118	440,830	116,221	83,328	214,108	896,922	548,555	517,799	1,029,413	817,541	950,785	1,742,913	3,315,538
Total Segment Distributable Earnings	\$ 561,936	\$ 761,302	\$ 753,503	\$ 992,638	\$ 584,105	\$ 624,607	\$ 825,052	\$ 1,646,869	\$ 1,289,394	\$ 1,221,867	\$ 1,808,378	\$ 2,644,468	\$ 2,097,649	\$ 4,385,922	\$ 7,772,362
Net Interest and Dividend Income (Loss)	5,061	2,761	(7,767)	(2,496)	(3,941)	(12,634)	(12,731)	(5,604)	(12,928)	(11,201)	(16,238)	6,779	(12,117)	(43,897)	(32,777)
Taxes and Related Payables	(29,039)	(55,201)	(35,815)	(76,104)	(23,053)	(63,990)	(40,225)	(176,859)	(84,222)	(140,673)	(156,867)	(377,920)	(147,652)	(365,296)	(823,112)
Distributable Earnings	\$ 537,958	\$ 708,862	\$ 709,921	\$ 914,038	\$ 557,111	\$ 547,983	\$ 772,096	\$ 1,464,406	\$ 1,192,244	\$ 1,069,993	\$ 1,635,273	\$ 2,273,327	\$ 1,937,880	\$ 3,976,729	\$ 6,916,473
Additional Metrics:															
Total Segment Revenues	\$ 1,094,518	\$ 1,322,723	\$ 1,371,558	\$ 1,792,235	\$ 1,140,556	\$ 1,112,881	\$ 1,458,628	\$ 2,802,702	\$ 2,046,852	\$ 2,117,701	\$ 3,041,875	\$ 4,456,936	\$ 3,501,338	\$ 7,421,063	\$ 13,117,850
Total Assets Under Management	511,777,762	545,482,337	554,022,343	571,122,463	538,007,285	564,330,088	584,376,213	618,556,928	648,803,007	684,028,712	730,662,712	880,901,720	915,491,742	648,803,007	915,491,742
Fee-Earning Assets Under Management	352,993,394	387,864,642	394,138,443	408,074,852	423,055,037	435,825,935	444,511,078	469,433,114	481,225,407	498,932,526	528,412,550	649,969,058	677,943,302	481,225,407	677,943,302
Weighted-Average Fee-Earning AUM	349,589,269	368,900,952	391,977,663	398,811,159	415,564,944	429,440,486	440,168,506	456,972,096	475,329,260	490,078,967	513,672,538	589,190,804	663,956,180	450,810,114	567,296,569
Inflows	42,907,124	45,111,109	20,391,003	25,968,043	27,312,508	20,269,063	15,137,679	32,294,246	31,604,085	37,281,457	46,740,292	154,845,820	49,874,972	99,305,073	288,742,541
Capital Deployed	11,783,583	17,669,109	16,156,664	17,339,074	14,818,725	12,832,119	8,601,474	25,443,620	17,719,156	23,819,630	37,103,524	65,783,197	22,783,743	64,596,369	149,490,094
Realizations	8,260,193	10,594,391	9,747,968	11,599,274	6,388,694	7,350,802	7,937,504	20,947,988	14,868,027	19,633,048	21,752,441	20,955,987	23,235,910	51,104,321	85,577,386

## **Real Estate**

														Last Twel	ve Months
(\$ in thousands)	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	1Q'21	1Q'22
Management Fees, Net															_
Base Management Fees	\$ 260,245	\$ 255,636	\$ 266,779	\$ 333,523	\$ 371,438	\$ 382,704	\$ 392,785	\$ 406,556	\$ 427,186	\$ 453,664	\$ 485,308	\$ 529,254	\$ 580,186	\$ 1,609,231	\$ 2,048,412
Transaction and Other Fees, Net	23,911	23,990	73,385	54,545	23,024	32,039	17,464	25,698	26,019	38,080	53,876	42,420	40,485	101,220	174,861
Management Fee Offsets	(280)	(1,686)	(7,635)	(17,235)	(8,341)	(2,436)	(1,039)	(1,204)	(1,623)	(493)	(446)	(937)	(960)	(6,302)	(2,836)
Total Management Fees, Net	283,876	277,940	332,529	370,833	386,121	412,307	409,210	431,050	451,582	491,251	538,738	570,737	619,711	1,704,149	2,220,437
Fee Related Performance Revenues	6,676	11,072	30,600	149,889	4,551	6,505	55,327	271,778	155,392	33,776	35,625	1,470,226	491,517	489,002	2,031,144
Fee Related Compensation	(114,816)	(97,795)	(132,183)	(186,465)	(120,296)	(116,640)	(138,342)	(242,827)	(188,492)	(121,957)	(137,313)	(713,587)	(344,842)	(686,301)	(1,317,699)
Other Operating Expenses	(38,986)	(40,114)	(43,897)	(45,335)	(40,476)	(44,525)	(42,566)	(55,565)	(44,362)	(54,760)	(61,398)	(73,985)	(66,003)	(187,018)	(256,146)
Fee Related Earnings	\$ 136,750	\$ 151,103	\$ 187,049	\$ 288,922	\$ 229,900	\$ 257,647	\$ 283,629	\$ 404,436	\$ 374,120	\$ 348,310	\$ 375,652	\$ 1,253,391	\$ 700,383	\$ 1,319,832	\$ 2,677,736
Realized Performance Revenues	77,182	198,573	282,379	474,203	43,720	34,209	18,872	690,967	88,638	351,053	495,727	184,194	802,916	832,686	1,833,890
Realized Performance Compensation	(29,900)	(67,742)	(85,544)	(190,910)	(13,392)	(12,547)	(7,343)	(279,416)	(22,762)	(154,928)	(199,100)	(66,430)	(290,031)	(322,068)	(710,489)
Realized Principal Investment Income (Loss)	(2,131)	47,420	17,968	16,476	7,300	1,573	4,946	10,945	100,820	28,129	42,677	25,243	53,975	118,284	150,024
Total Net Realizations	45,151	178,251	214,803	299,769	37,628	23,235	16,475	422,496	166,696	224,254	339,304	143,007	566,860	628,902	1,273,425
Segment Distributable Earnings	\$ 181,901	\$ 329,354	\$ 401,852	\$ 588,691	\$ 267,528	\$ 280,882	\$ 300,104	\$ 826,932	\$ 540,816	\$ 572,564	\$ 714,956	\$ 1,396,398	\$ 1,267,243	\$ 1,948,734	\$ 3,951,161
Additional Metrics:															
Segment Revenues	\$ 365,603	\$ 535,005	\$ 663,476	\$ 1,011,401	\$ 441,692	\$ 454,594	\$ 488,355	\$ 1,404,740		\$ 904,209	\$ 1,112,767	\$ 2,250,400	\$ 1,968,119	\$ 3,144,121	\$ 6,235,495
Total Assets Under Management	140,334,043	153,604,820	157,076,273	163,156,064	160,934,849	166,723,844	173,796,594	187,191,247	196,277,032	207,548,236	230,183,235	279,474,105	298,196,783	196,277,032	298,196,783
Fee-Earning Assets Under Management	94,223,034	112,287,094	116,749,305	128,214,137	130,424,462	134,260,348	137,877,640	149,121,461	155,851,794	166,263,493	180,168,093	221,476,699	240,621,453	155,851,794	240,621,453
Weighted-Average Fee-Earning AUM	94,392,083	101,945,422	113,636,265	120,246,037	129,319,299	132,342,405	136,068,993	143,499,550	152,486,628	161,057,644	173,215,794	200,822,396	231,049,076	141,507,141	192,876,308
Inflows	5,033,851	14,364,834	6,745,847	8,046,034	12,653,175	4,884,629	3,872,574	12,016,222	8,581,463	8,879,659	16,045,781	41,750,874	17,043,319	29,354,888	83,719,633
Capital Deployed	3,090,432	3,933,090	8,165,206	7,269,297	5,328,987	5,855,138	2,126,252	11,697,207	6,247,013	4,766,272	14,334,660	20,560,667	7,491,239	25,925,610	47,152,838
Realizations	3,058,141	3,989,755	4,575,981	6,474,022	2,518,796	2,264,204	1,854,440	9,619,139	1,953,532	5,306,047	7,048,140	5,182,297	9,537,783	15,691,315	27,074,267

## **Private Equity**

														Last Twe	lve Months
(\$ in thousands)	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	1Q'21	1Q'22
Management and Advisory Fees, Net															
Base Management Fees	\$ 219,417	\$ 265,139	\$ 252,510	\$ 249,416	\$ 253,974	\$ 268,070	\$ 352,866	\$ 357,118	\$ 377,660	\$ 364,606	\$ 370,083	\$ 408,924	\$ 421,472	\$ 1,355,714	\$ 1,565,085
Transaction, Advisory and Other Fees, Net	37,291	31,526	14,657	31,700	21,413	9,521	11,571	39,935	42,707	32,272	50,241	49,685	12,658	103,734	144,856
Management Fee Offsets	(4,985)	(17,689)	(11,889)	(2,764)	(9,215)	(8,031)	(16,264)	(11,118)	(13,919)	(3,601)	10	(15,737)	(27,142)	(49,332)	(46,470)
Total Management and Advisory Fees, Net	251,723	278,976	255,278	278,352	266,172	269,560	348,173	385,935	406,448	393,277	420,334	442,872	406,988	1,410,116	1,663,471
Fee Related Performance Revenues	-	-	-	-	-	-	-	-	-	-	-	212,128	(648)	-	211,480
Fee Related Compensation	(107,587)	(105,107)	(105,773)	(105,285)	(110,368)	(92,825)	(119,301)	(133,044)	(140,597)	(136,767)	(139,211)	(246,249)	(151,050)	(485,767)	(673,277)
Other Operating Expenses	(34,201)	(40,429)	(38,235)	(47,145)	(41,001)	(44,827)	(45,702)	(63,683)	(51,055)	(61,041)	(56,792)	(95,580)	(67,744)	(205,267)	(281,157)
Fee Related Earnings	\$ 109,935	\$ 133,440	\$ 111,270	\$ 125,922	\$ 114,803	\$ 131,908	\$ 183,170	\$ 189,208	\$ 214,796	\$ 195,469	\$ 224,331	\$ 313,171	\$ 187,546	\$ 719,082	\$ 920,517
Realized Performance Revenues	156,599	122,907	124,231	65,255	112,076	64,513	295,239	405,665	255,845	383,010	988,331	635,913	450,238	1,021,262	2,457,492
Realized Performance Compensation	(50,556)	(52,081)	(52,034)	(37,895)	(54,643)	(25,016)	(112,713)	(174,577)	(111,209)	(159,375)	(417,386)	(255,229)	(206,703)	(423,515)	(1,038,693)
Realized Principal Investment Income	25,139	42,906	11,977	10,227	10,347	17,416	10,248	34,078	115,403	27,796	77,570	42,599	65,438	177,145	213,403
Total Net Realizations	131,182	113,732	84,174	37,587	67,780	56,913	192,774	265,166	260,039	251,431	648,515	423,283	308,973	774,892	1,632,202
Segment Distributable Earnings	\$ 241,117	\$ 247,172	\$ 195,444	\$ 163,509	\$ 182,583	\$ 188,821	\$ 375,944	\$ 454,374	\$ 474,835	\$ 446,900	\$ 872,846	\$ 736,454	\$ 496,519	\$ 1,493,974	\$ 2,552,719
Additional Metrics:															
Segment Revenues	\$ 433,461	\$ 444,789	\$ 391,486	\$ 353,834	\$ 388,595	\$ 351,489	\$ 653,660	\$ 825,678	\$ 777,696	\$ 804,083	\$ 1,486,235	\$ 1,333,512	\$ 922,016	\$ 2,608,523	\$ 4,545,846
Total Assets Under Management	158,988,748	171,171,687	173,858,400	182,886,109	174,695,883	184,118,135	189,153,816	197,549,222	211,801,085	223,621,359	231,520,802	261,471,007	267,956,351	211,801,085	267,956,351
Fee-Earning Assets Under Management	85,446,868	96,467,272	97,936,871	97,773,964	128,300,802	129,284,112	129,701,748	129,539,630	131,903,347	132,475,486	139,080,258	156,556,959	160,946,196	131,903,347	160,946,196
Weighted-Average Fee-Earning AUM	83,353,397	89,368,698	97,708,402	98,030,747	113,037,383	128,792,457	129,492,930	129,620,689	130,721,488	132,189,416	135,777,872	147,818,609	158,751,578	129,745,928	144,192,449
Inflows	28,471,460	16,806,806	3,254,530	8,303,774	8,868,851	5,202,708	3,942,139	5,016,765	7,831,642	7,335,028	7,355,730	31,335,827	9,233,637	21,993,254	55,260,222
Capital Deployed	7,106,190	7,914,780	5,808,814	5,771,634	5,538,755	5,037,928	4,134,163	8,176,887	5,635,608	9,456,689	10,192,831	22,757,376	7,513,208	22,984,586	49,920,104
Realizations	3,742,658	4,678,685	2,812,162	2,307,409	2,031,106	2,990,225	4,665,183	7,618,263	8,093,375	8,633,166	10,815,305	9,074,461	7,725,833	23,367,046	36,248,765

# **Hedge Fund Solutions**

														Last Twelv	ve Months
(\$ in thousands)	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	1Q'21	1Q'22
Management Fees, Net															
Base Management Fees	\$ 137,328	\$ 136,990	\$ 140,694	\$ 141,718	\$ 139,656	\$ 145,455	146,082	\$ 151,637	\$ 150,533	\$ 155,244	\$ 154,884	\$ 176,024	\$ 145,046	\$ 593,707	\$ 631,198
Transaction and Other Fees, Net	318	723	691	1,801	758	859	1,255	3,027	4,346	1,558	2,535	3,331	1,469	9,487	8,893
Management Fee Offsets		-	(18)	(120)	(42)	4	(22)	(590)	(58)	(203)	(255)	(56)	(69)	(666)	(583)
Total Management Fees, Net	137,646	137,713	141,367	143,399	140,372	146,318	147,315	154,074	154,821	156,599	157,164	179,299	146,446	602,528	639,508
Fee Related Compensation	(42,954)	(36,622)	(38,898)	(33,486)	(46,191)	(40,353)	(41,405)	(33,764)	(38,850)	(38,638)	(35,092)	(43,935)	(47,235)	(154,372)	(164,900)
Other Operating Expenses	(17,885)	(21,112)	(20,495)	(22,507)	(18,667)	(17,807)	(19,652)	(23,632)	(19,172)	(21,873)	(25,476)	(28,271)	(23,184)	(80,263)	(98,804)
Fee Related Earnings	\$ 76,807	\$ 79,979	\$ 81,974	\$ 87,406	\$ 75,514	\$ 88,158	86,258	\$ 96,678	\$ 96,799	\$ 96,088	\$ 96,596	\$ 107,093	\$ 76,027	\$ 367,893	\$ 375,804
Realized Performance Revenues	4,091	11,960	1,848	108,677	1,767	1,482	5,618	170,922	31,573	17,056	7,271	235,080	28,913	209,595	288,320
Realized Performance Compensation	(1,413)	(2,175)	(1,000)	(19,713)	(945)	-	(1,257)	(29,022)	(6,908)	(5,626)	(1,443)	(62,724)	(9,000)	(37,187)	(78,793)
Realized Principal Investment Income (Loss)	(283)	12,306	1,480	8,204	(609)	(331)	(150)	55,200	35,550	2,125	14,943	4,115	14,901	90,269	36,084
Total Net Realizations	2,395	22,091	2,328	97,168	213	1,151	4,211	197,100	60,215	13,555	20,771	176,471	34,814	262,677	245,611
Segment Distributable Earnings	\$ 79,202	\$ 102,070	\$ 84,302	\$ 184,574	\$ 75,727	\$ 89,309	90,469	\$ 293,778	\$ 157,014	\$ 109,643	\$ 117,367	\$ 283,564	\$ 110,841	\$ 630,570	\$ 621,415
Additional Metrics:															
Segment Revenues	\$ 141,454	\$ 161,979	\$ 144,695	\$ 260,280	\$ 141,530	\$ 147,469	152,783	\$ 380,196	\$ 221,944	\$ 175,780	\$ 179,378	\$ 418,494	\$ 190,260	\$ 902,392	\$ 963,912
Total Assets Under Management	80,182,772	81,435,680	81,154,390	80,738,112	73,720,792	75,668,139	77,788,713	79,422,869	81,819,220	79,145,263	80,602,257	81,334,141	82,896,827	81,819,220	82,896,827
Fee-Earning Assets Under Management	73,647,014	74,653,420	74,877,976	75,636,004	68,214,435	70,200,141	71,699,793	74,126,610	76,614,206	72,240,152	73,266,849	74,034,568	75,685,828	76,614,206	75,685,828
Weighted-Average Fee-Earning AUM	73,458,940	74,793,579	76,166,677	75,377,926	71,925,219	69,207,288	70,949,967	72,913,202	75,370,408	74,427,179	72,753,500	73,650,708	74,860,198	72,171,037	74,368,320
Inflows	2,568,943	3,812,651	3,164,093	2,697,168	3,246,661	3,323,861	1,717,874	2,126,960	2,066,958	2,197,161	3,341,522	4,316,324	4,015,331	9,235,653	13,870,338
Capital Deployed	231,590	2,101,802	659,457	711,503	605,702	877,481	558,213	647,225	556,727	1,249,409	1,403,345	1,763,303	427,570	2,639,646	4,843,627
Realizations	186,558	296,126	305,905	483,379	138,987	516,843	192,729	544,335	194,347	303,557	422,694	707,168	438,445	1,448,254	1,871,864

## Credit & Insurance

														Last Twel	ve Months
(\$ in thousands)	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	1Q'21	1Q'22
Management Fees, Net															
Base Management Fees	\$ 140,528	\$ 147,550	\$ 149,746	\$ 148,711	\$ 145,328	\$ 145,565	\$ 152,037	\$ 160,783	\$ 161,911	\$ 166,537	\$ 197,591	\$ 239,866	\$ 292,445	\$ 620,296	\$ 896,439
Transaction and Other Fees, Net	3,630	5,256	3,969	7,027	5,470	5,873	3,338	6,630	5,568	6,215	8,132	24,953	9,397	21,409	48,697
Management Fee Offsets	(3,341)	(3,279)	(2,544)	(2,649)	(2,896)	(2,890)	(2,233)	(2,447)	(2,125)	(1,137)	(1,884)	(1,507)	(1,619)	(9,695)	(6,147)
Total Management Fees, Net	140,817	149,527	151,171	153,089	147,902	148,548	153,142	164,966	165,354	171,615	203,839	263,312	300,223	632,010	938,989
Fee Related Performance Revenues	1,103	2,552	3,625	6,484	7,915	8,528	9,623	14,449	13,776	15,113	37,688	51,520	67,196	46,376	171,517
Fee Related Compensation	(58,674)	(54,310)	(52,980)	(63,643)	(69,409)	(57,086)	(61,585)	(73,134)	(77,171)	(78,023)	(107,865)	(104,263)	(127,344)	(268,976)	(417,495)
Other Operating Expenses	(32,239)	(40,466)	(41,724)	(46,372)	(38,741)	(36,424)	(43,293)	(46,656)	(46,835)	(44,504)	(51,276)	(57,297)	(57,167)	(173,208)	(210,244)
Fee Related Earnings	\$ 51,007	\$ 57,303	\$ 60,092	\$ 49,558	\$ 47,667	\$ 63,566	\$ 57,887	\$ 59,625	\$ 55,124	\$ 64,201	\$ 82,386	\$ 153,272	\$ 182,908	\$ 236,202	\$ 482,767
Realized Performance Revenues	8,897	7,946	12,382	3,512	9,670	1,973	225	9,075	25,267	41,819	6,148	136,187	30,743	36,540	214,897
Realized Performance Compensation	(3,371)	(3,468)	(5,292)	(841)	(2,322)	(224)	(417)	(513)	(10,045)	(18,342)	(1,145)	(64,918)	(13,386)	(11,199)	(97,791)
Realized Principal Investment Income	3,183	20,925	4,723	3,635	3,252	280	840	3,598	46,383	5,082	15,820	3,511	22,781	51,101	47,194
Total Net Realizations	8,709	25,403	11,813	6,306	10,600	2,029	648	12,160	61,605	28,559	20,823	74,780	40,138	76,442	164,300
Segment Distributable Earnings	\$ 59,716	\$ 82,706	\$ 71,905	\$ 55,864	\$ 58,267	\$ 65,595	\$ 58,535	\$ 71,785	\$ 116,729	\$ 92,760	\$ 103,209	\$ 228,052	\$ 223,046	\$ 312,644	\$ 647,067
Additional Metrics:															
Segment Revenues	\$ 154,000	\$ 180,950	\$ 171,901	\$ 166,720	\$ 168,739	\$ 159,329	\$ 163,830	\$ 192,088	\$ 250,780	\$ 233,629	\$ 263,495	\$ 454,530	\$ 420,943	\$ 766,027	\$ 1,372,597
Total Assets Under Management	132,272,199	139,270,150	141,933,280	144,342,178	128,655,761	137,819,970	143,637,090	154,393,590	158,905,670	173,713,854	188,356,418	258,622,467	266,441,781	158,905,670	266,441,781
Fee-Earning Assets Under Management	99,676,478	104,456,856	104,574,291	106,450,747	96,115,338	102,081,334	105,231,897	116,645,413	116,856,060	127,953,395	135,897,350	197,900,832	200,689,825	116,856,060	200,689,825
Weighted-Average Fee-Earning AUM	98,384,849	102,793,253	104,466,319	105,156,449	101,283,043	99,098,336	103,656,616	110,938,655	116,750,736	122,404,728	131,925,372	166,899,091	199,295,328	107,386,008	155,859,492
Inflows	6,832,870	10,126,818	7,226,533	6,921,067	2,543,821	6,857,865	5,605,092	13,134,299	13,124,022	18,869,609	19,997,259	77,442,795	19,582,685	38,721,278	135,892,348
Capital Deployed	1,355,371	3,719,437	1,523,187	3,586,640	3,345,281	1,061,572	1,782,846	4,922,301	5,279,808	8,347,260	11,172,688	20,701,851	7,351,726	13,046,527	47,573,525
Realizations	1,272,836	1,629,825	2,053,920	2,334,464	1,699,805	1,579,530	1,225,152	3,166,251	4,626,773	5,390,278	3,466,302	5,992,061	5,533,849	10,597,706	20,382,490

## **Total Segments**

(\$ in thousands)	2017	2018	2019	2020	2021
Management and Advisory Fees, Net					
Base Management Fees	\$ 2,680,391	\$ 2,844,325	\$ 3,245,930	\$ 3,972,054	\$ 4,819,275
Transaction, Advisory and Other Fees, Net	156,816	229,498	314,420	207,875	391,938
Management Fee Offsets	(66,416)	(37,371)	(76,114)	(68,764)	(43,971)
Total Management and Advisory Fees, Net	2,770,791	3,036,452	3,484,236	4,111,165	5,167,242
Fee Related Performance Revenues	169,445	123,836	212,001	378,676	2,025,244
Fee Related Compensation	(1,185,639)	(1,216,146)	(1,336,578)	(1,496,570)	(2,348,010)
Other Operating Expenses	(424,866)	(488,328)	(571,142)	(623,217)	(793,677)
Fee Related Earnings	\$ 1,329,731	\$ 1,455,814	\$ 1,788,517	\$ 2,370,054	\$ 4,050,799
Realized Performance Revenues	3,647,807	1,811,771	1,660,642	1,865,993	3,883,112
Realized Performance Compensation	(1,297,611)	(678,141)	(603,935)	(714,347)	(1,557,570)
Realized Principal Investment Income	436,194	236,058	224,155	158,933	587,766
Total Net Realizations	2,786,390	1,369,688	1,280,862	1,310,579	2,913,308
Total Segment Distributable Earnings	\$ 4,116,121	\$ 2,825,502	\$ 3,069,379	\$ 3,680,633	\$ 6,964,107
Net Interest and Dividend Income (Loss)	(49,918)	21,925	(2,441)	(34,910)	(33,588)
Taxes and Related Payables	(189,988)	(153,865)	(196,159)	(304,127)	(759,682)
Distributable Earnings	\$ 3,876,215	\$ 2,693,562	\$ 2,870,779	\$ 3,341,596	\$ 6,170,837
Additional Metrics:					
Total Segment Revenues	\$ 7,024,237	\$ 5,208,117	\$ 5,581,034	\$ 6,514,767	\$ 11,663,364
Total Assets Under Management	434,128,243	472,242,317	571,122,463	618,556,928	880,901,720
Fee-Earning Assets Under Management	335,343,998	342,527,507	408,074,852	469,433,114	649,969,058
Weighted-Average Fee-Earning AUM	289,116,993	338,819,012	375,416,357	436,180,003	525,594,531
Inflows	107,955,723	100,975,611	134,377,279	95,013,496	270,471,654
Capital Deployed	50,678,463	44,715,499	62,948,430	61,695,938	144,425,507
Realizations	55,186,497	34,060,633	40,201,826	42,624,988	77,209,503

#### **Real Estate**

(\$ in thousands)	2017		2018		2019	2020		2021
Management Fees, Net								
Base Management Fees	\$ 872,	191 \$	\$ 985,3	99 S	5 1,116,183	\$ 1,553,483	\$	1,895,412
Transaction and Other Fees, Net	82,		152,5		175,831	98,225	Ψ.	160,395
Management Fee Offsets	(15,		(11,4		(26,836)	•		(3,499)
Total Management Fees, Net	939,		1,126,4	•	1,265,178	,		2,052,308
Fee Related Performance Revenues	79,		124,5		198,237	338,161		1,695,019
Fee Related Compensation	(437,		(459,4		(531,259)	•		(1,161,349)
Other Operating Expenses	(136,	•	(146,2		(168,332)			(234,505)
Fee Related Earnings	\$ 445,1	•						2,351,473
Realized Performance Revenues	2,141,	374	914,9		1,032,337	787,768		1,119,612
Realized Performance Compensation	(751,	526)	(284,3	19)	(374,096)	(312,698)		(443,220)
Realized Principal Investment Income	255,		92,5		79,733			196,869
Total Net Realizations	1,645,7	<b>′</b> 51	723,1	90	737,974	499,834		873,261
Segment Distributable Earnings	\$ 2,090,9	36	\$ 1,368,4	72 \$	1,501,798	\$ 1,675,446	\$	3,224,734
Additional Metrics:								
Segment Revenues	\$ 3,415,	815 \$	\$ 2,258,4	81 \$	2,575,485	\$ 2,789,381	\$	5,063,808
Total Assets Under Management	115,340,	363	136,247,2	29	163,156,064	187,191,247	,	279,474,105
Fee-Earning Assets Under Management	83,984,	824	93,252,7	24	128,214,137	149,121,461	•	221,476,699
Weighted-Average Fee-Earning AUM	74,421,	496	89,079,8	74	106,601,107	135,979,610	,	174,576,308
Inflows	23,844,	270	31,478,4	31	34,190,566	33,426,600		75,257,777
Capital Deployed	19,882,	215	18,726,3	74	22,458,025	25,007,584		45,908,612
Realizations	24,527,	951	14,675,0	95	18,097,899	16,256,579		19,490,016

#### **Private Equity**

(\$ in thousands)		2017		2018		2019		2020		2021
Management and Advisory Fees, Net										
Base Management Fees	\$	724,818	\$	785,223	\$	986,482	\$	1,232,028	\$	1,521,273
Transaction, Advisory and Other Fees, Net		57,624		58,165		115,174		82,440		174,905
Management Fee Offsets		(18,007)		(13,504)		(37,327)		(44,628)		(33,247)
Total Management and Advisory Fees, Net		764,435		829,884		1,064,329		1,269,840		1,662,931
Fee Related Performance Revenues		-		-		-		-		212,128
Fee Related Compensation		(347,562)		(375,446)		(423,752)		(455,538)		(662,824)
Other Operating Expenses		(120,997)		(133,096)		(160,010)		(195,213)		(264,468)
Fee Related Earnings	\$	295,876	\$	321,342	\$	480,567	\$	619,089	\$	947,767
Realized Performance Revenues		1,157,188		757,406		468,992		877,493		2,263,099
Realized Performance Compensation		(404,544)		(318,167)		(192,566)		(366,949)		(943,199)
Realized Principal Investment Income		154,837		109,731		90,249		72,089		263,368
Total Net Realizations		907,481		548,970		366,675		582,633		1,583,268
Segment Distributable Earnings	\$	1,203,357	\$	870,312	\$	847,242	\$	1,201,722	\$	2,531,035
Additional Metrics:										
Segment Revenues	\$	2,076,460	\$	1,697,021	\$	1,623,570	\$	2,219,422	\$	4,401,526
Total Assets Under Management	1	05,560,576	1	30,665,286	1	82,886,109	1	97,549,222	2	61,471,007
Fee-Earning Assets Under Management		70,140,883		80,008,166		97,773,964	1	29,539,630	1	56,556,959
Weighted-Average Fee-Earning AUM		68,739,122		75,911,259		91,366,067	1	22,920,051	1	37,911,136
Inflows		12,631,106		26,639,963		56,836,570		23,030,463		53,858,227
Capital Deployed		20,179,009		16,651,366		26,601,418		22,887,733		48,042,504
Realizations		15,760,727		10,396,611		13,540,914		17,304,777		36,616,307

## **Hedge Fund Solutions**

(\$ in thousands)		2017		2018		2019		2020		2021
Management Fees, Net										
Base Management Fees	\$	516,048	\$	519,782	\$	556,730	\$	582,830	\$	636,685
Transaction and Other Fees, Net		2,980		3,180		3,533		5,899		11,770
Management Fee Offsets		(93)		(93)		(138)		(650)		(572)
Total Management Fees, Net		518,935		522,869		560,125		588,079		647,883
Fee Related Compensation		(146,924)		(162,172)		(151,960)		(161,713)		(156,515)
Other Operating Expenses		(68, 265)		(77,772)		(81,999)		(79,758)		(94,792)
Fee Related Earnings	\$	303,746	\$	282,925	\$	326,166	\$	346,608	\$	396,576
Realized Performance Revenues		154,343		42,419		126,576		179,789		290,980
Realized Performance Compensation		(40,707)		(21,792)		(24,301)		(31,224)		(76,701)
Realized Principal Investment Income		9,074		17,039		21,707		54,110		56,733
Total Net Realizations		122,710		37,666		123,982		202,675		271,012
Segment Distributable Earnings	\$	426,456	\$	320,591	\$	450,148	\$	549,283	\$	667,588
A Little Committee of the committee of t										
Additional Metrics:	<u> </u>	(02.252	÷	F00 20 <del>7</del>	<u>_</u>	700 100	<u> </u>	004.070	~	005 507
Segment Revenues	\$	682,352	\$	582,327	\$	708,408	\$	821,978	\$	,
Total Assets Under Management		75,090,834		77,814,516		80,738,112		79,422,869		81,334,141
Fee-Earning Assets Under Management		69,914,061		72,280,606		75,636,004		74,126,610		74,034,568
Weighted-Average Fee-Earning AUM		69,568,964		73,993,826		75,091,879		71,975,396		74,056,477
Inflows		12,106,471		13,278,327		12,242,855		10,415,356		11,921,965
Capital Deployed		961,569		1,701,967		3,704,352		2,688,621		4,972,784
Realizations		2,409,985		471,931		1,271,968		1,392,894		1,627,766

#### **Credit & Insurance**

(\$ in thousands)		2017		2018		2019		2020		2021
Management Fees, Net										
Base Management Fees	\$	567,334	\$	553,921	\$	586,535	\$	603,713	\$	765,905
Transaction and Other Fees, Net		13,431		15,640		19,882		21,311		44,868
Management Fee Offsets		(32,382)		(12,332)		(11,813)		(10,466)		(6,653)
Total Management Fees, Net		548,383		557,229		594,604		614,558		804,120
Fee Related Performance Revenues		89,945		(666)		13,764		40,515		118,097
Fee Related Compensation		(253,842)		(219,098)		(229,607)		(261,214)		(367,322)
Other Operating Expenses		(99,562)		(131,200)		(160,801)		(165,114)		(199,912)
Fee Related Earnings	\$	284,924	\$	206,265	\$	217,960	\$	228,745	\$	354,983
Realized Performance Revenues		194,902		96,962		32,737		20,943		209,421
Realized Performance Compensation		(100,834)		(53,863)		(12,972)		(3,476)		(94,450)
Realized Principal Investment Income		16,380		16,763		32,466		7,970		70,796
Total Net Realizations		110,448		59,862		52,231		25,437		185,767
Segment Distributable Earnings	\$	395,372	\$	266,127	\$	270,191	\$	254,182	\$	540,750
Additional Metrics:										
Segment Revenues	\$	849,610	\$	670,288	\$	673,571	\$	683,986		1,202,434
Total Assets Under Management	13	8,136,470	12	27,515,286	14	44,342,178	15	54,393,590	25	8,622,467
Fee-Earning Assets Under Management	11	1,304,230	9	96,986,011	10	06,450,747	11	6,645,413	19	7,900,832
Weighted-Average Fee-Earning AUM	7	6,387,411	9	99,834,053	10	02,357,304	10	)5,304,946	13	39,050,610
Inflows	5	9,373,876	7	29,578,890		31,107,288	2	28,141,077	12	29,433,685
Capital Deployed		9,655,670		7,635,792	•	10,184,635	1	1,112,000	4	15,501,607
Realizations	1	2,487,834		8,516,996		7,291,045		7,670,738	1	9,475,414

# **GAAP - Consolidated Statements of Operations**

Newspersed Advance Free Note 1															Last Twel	ve Months
Marche	(\$ in thousands) (unaudited)	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	1Q'21	1Q'22
International Process of the Control of the Control of	Revenues															
Performance Note Note Note Note Note Note Note Not	Management and Advisory Fees, Net	\$ 809,726 \$	840,378 \$	878,151 \$	943,900	\$ 934,832 \$	969,728	\$ 1,053,851	\$ 1,134,138	\$ 1,177,815	\$ 1,212,549	\$ 1,320,795	\$ 1,459,548	\$ 1,475,936	\$ 4,335,532	\$ 5,468,828
Reference Horse Ho	Incentive Fees	12,132	21,915	8,254	87,610	12,161	15,300	13,498	97,702	36,124	33,207	48,206	136,454	104,489	162,624	322,356
Persistent	Investment Income (Loss)	,	,	•	,	,	,	,	•	,	,	,	,	•	,	,
Marie	Performance Allocations															
Mariane from the part	Realized	242,375	332,520	446,550	717,555	167,530	101,910	371,406	1,465,154	534,367	808,620	1,522,495	2,787,970	1,766,386	2,472,837	6,885,471
Procession   Pro	Unrealized							•	• •							
Marchelber   Miscrope   Miscrop	Principal Investments	,	,	•	,		, ,	, ,	•	, ,	, ,	, ,	,	, ,	, ,	, ,
Marie   Mari	Realized	73,261	145,040	74,642	100,535	48,695	61,102	61,017	220,814	355,038	152,060	325,414	171,310	285,104	697,971	933,888
Transformer (1 1,65	Unrealized	·													•	
Section   Sect	Total Investment Income (Loss)				•		•	•		•		•		•		
Ober Otto Into Revorts         200.00         10.00         10.00         9.73.00 <td></td>																
Total Review (1 1972) (1 1974)	Other	,	•	•	•	•	,	•	,	•				,	•	
Expenses of Compensation of Benefits (1971) (1972)	Total Revenues					·			, , ,	· · · · · · · · · · · · · · · · · · ·			·		, , ,	
Compensation of Exercises	Expenses		, , .	, , ,	, , ,	. ( ) / / / 1	, ,	. , , .	1 , ,	1 , , ,	. , , ,	. , ,	1 , ,	. , ,	. , ,	. , ,
Composition	•															
Performer Allocations Compensation	·	471,397	438,521	462,766	447,646	476,543	458,457	460,983	459,636	542,638	507,104	536,199	576.032	656,505	1,921,714	2,275,840
Performer ellocation Compensation   Performer ellocation Compensation Compensation Compensation Compensation Compensation Compensation and Benefits   Part of Compensation and Benefits   Part of Compensation Compensation Compensation Compensation and Benefits   Part of Compensation Compens	·															
Unrealized   187,015   1	Performance Allocations Compensation	-,	-,	-,	,	- , -	-, -	,	,	-,-	, -	,	, , , ,	,	- , -	-,
Marie Front   1908   1909	Realized	86,395	125,825	155,663	295,059	72,423	38,569	142,149	590,089	213,027	347,423	631,632	1,119,911	717,601	983,834	2,816,567
Total Compensation and Benefits 680,213 637,750 718,755 86.139 (841,800) 960,271 1,119,991 1,350,386 1,818,755 2,019,477 2,382,691 2,129,299 1,887,409 5,249,607 8,418,575 6,249,407 1,119,991 1,350,386 1,818,755 2,019,477 2,382,691 2,129,299 1,887,409 5,249,607 8,418,575 6,249,409 1,119,991 1,199	Unrealized	·					,	•							•	
February	Total Compensation and Benefits				· · · · · · · · · · · · · · · · · · ·					<u> </u>			·	•		
Princip   Prin	General, Administrative and Other	•	•	•		, , ,			• •	. ,						
Fund Expenses	Interest Expense	,	,	•	,	•	·	,		•	•	,	<i>'</i>	,	,	•
Total Expenses    1,041,164   5,047	Fund Expenses	·	•		•	•	•	,	,	•	•	,		,	•	
Other Income Change in Tax Receivable Agreement Liability  130,325 51,114,032 561,331 48,450 48,450 48,293 31,003,705,8518 51,003,969 51,003,96						· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·	·	· · · · · · · · · · · · · · · · · · ·		·		· · · · · · · · · · · · · · · · · · ·	•
Net Gains (Loss) from Fund Investment Activities 130,325 61,131 48,450 42,923 (327,374) 158,297 108,752 99,867 120,333 127,116 132,312 81,843 50,876 478,269 397,147 (10,000) [No. 10,000)	Other Income	_ , , , .	,	, , ,	, ,	. ( , , ,	, ,	. , ,	, ,	, ,	, ,	. , ,	1 , , ,	. , , ,	1 , ,	, , ,
Net Gains (Loss) from Fund Investment Activities 130,325 61,131 48,450 42,923 (327,374) 158,297 108,752 99,867 120,333 127,116 132,312 81,843 50,876 478,269 397,147 (10,000) [No. 10,000)	Change in Tax Receivable Agreement Liability	-	-	174,606	(13,039)	(595)	76	(7,693)	(27,171)	2,910	(392)	(37,321)	32,044	761	(31,878)	(4,908)
Income (Loss) Before Provision (Benefit) for Taxes		130.325	61.131	•	, , ,	` '		, , ,	, , ,		, ,	, ,			,	, , ,
Provision (Benefit) for Taxes         41,155         38,736         (156,786)         28,943         (158,703)         147,415         100,960         266,342         (447)         288,250         458,904         437,694         483,281         514,270         1,668,129           Net Income (Loss)         1,072,877         646,961         1,167,735         978,394         (2,607,155)         1,354,346         1,700,151         1,814,164         3,371,135         2,857,498         3,205,993         2,940,369         2,497,614         8,239,796         \$11,501,474           Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities         2,480         1,095         88,406         120,796         (645,077)         294,378         259,761         308,055         386,850         431,516         486,907         320,033         216,375         1,249,044         1,454,831           Net Income (Loss) Attributable to Non-Controlling Interests in Consolidated Entities         402,260         259,330         299,900         378,137         (880,117)         495,128         638,803         759,110         1,235,784         1,116,193         1,315,641         1,218,934         1,059,313         3,128,825         4,710,081				•	•			•	•							
Net Income (Loss)         \$ 1,072,877         \$ 646,961         \$ 1,167,735         978,394         \$ (2,607,155)         \$ 1,354,346         \$ 1,700,151         \$ 1,814,164         \$ 3,371,135         \$ 2,857,498         \$ 3,205,993         \$ 2,940,369         \$ 2,497,614         \$ 8,239,796         \$ 11,501,474           Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities         2,480         1,095         (8)         (3,688)         (15,469)         (3,426)         6,868         (1,871)         629         637         1,550         2,924         5,052         2,200         10,163           Net Income (Loss) Attributable to Non-Controlling Interests in Consolidated Entities         186,833         80,744         88,406         120,796         (645,077)         294,378         259,761         308,055         386,850         431,516         486,907         320,033         216,375         1,249,044         1,454,831           Net Income (Loss) Attributable to Non-Controlling Interests in Blackstone Holdings         402,260         259,330         299,900         378,137         (880,117)         495,128         638,803         759,110         1,235,784         1,116,193         1,315,641         1,218,934         1,059,313         3,128,825         4,710,081		•	•			- ( , , , -	•	. , ,				•	- •	-		
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests in Consolidated Entities  2,480 1,095 (8) (3,688) (15,469) (3,426) (645,077) 294,378 259,761 308,055 386,850 431,516 486,907 320,033 216,375 3249,044 1,454,831 88,406 1,454,	Net Income (Loss)				·					` ,			·		•	
in Consolidated Entities 186,833 80,744 88,406 120,796 (645,077) 294,378 259,761 308,055 386,850 431,516 486,907 320,033 216,375 1,249,044 1,454,831  Net Income (Loss) Attributable to Non-Controlling Interests in Blackstone Holdings 402,260 259,330 299,900 378,137 (880,117) 495,128 638,803 759,110 1,235,784 1,116,193 1,315,641 1,218,934 1,059,313 3,128,825 4,710,081	Net Income (Loss) Attributable to Redeemable Non-Controlling		,					- , ,			. , ,		. , ,			10,163
in Blackstone Holdings 402,260 259,330 299,900 378,137 (880,117) 495,128 638,803 759,110 1,235,784 1,116,193 1,315,641 1,218,934 1,059,313 3,128,825 4,710,081	Net Income (Loss) Attributable to Non-Controlling Interests in Consolidated Entities	186,833	80,744	88,406	120,796	(645,077)	294,378	259,761	308,055	386,850	431,516	486,907	320,033	216,375	1,249,044	1,454,831
Net Income (Loss) Attributable to Blackstone Inc. ("BX") \$ 481,304 \$ 305,792 \$ 779,437 \$ 483,149 \$ (1,066,492) \$ 568,266 \$ 794,719 \$ 748,870 \$ 1,747,872 \$ 1,309,152 \$ 1,401,895 \$ 1,398,478 \$ 1,216,874 \$ 3,859,727 \$ 5,326,399	Net Income (Loss) Attributable to Non-Controlling Interests in Blackstone Holdings	402,260	259,330	299,900	378,137	(880,117)	495,128	638,803	759,110	1,235,784	1,116,193	1,315,641	1,218,934	1,059,313	3,128,825	4,710,081
	Net Income (Loss) Attributable to Blackstone Inc. ("BX")	\$ 481,304 \$	305,792 \$	779,437 \$	483,149	\$ (1,066,492) \$	568,266	\$ 794,719	\$ 748,870	\$ 1,747,872	\$ 1,309,152	\$ 1,401,895	\$ 1,398,478	\$ 1,216,874	\$ 3,859,727	\$ 5,326,399

## **GAAP - Consolidated Statements of Operations**

(the theorem de) (constitution)						0010				
(\$ in thousands) (unaudited)		2017		2018		2019		2020		2021
Revenues	Ė	2 754 222	<u> </u>	2 027 707	<u> </u>	2 472 455	<u></u>	4 000 5 40	<b>.</b>	F 470 707
Management and Advisory Fees, Net	\$	2,751,322	\$	3,027,796	\$	3,472,155	\$	4,092,549	\$	
Incentive Fees		242,514		57,540		129,911		138,661		253,991
Investment Income (Loss)										
Performance Allocations										
Realized		3,571,811		1,876,507		1,739,000		2,106,000		5,653,452
Unrealized		(105,473)		561,373		1,126,332		(384,393)		8,675,246
Principal Investments										
Realized		635,769		415,862		393,478		391,628		1,003,822
Unrealized		42,605		49,917		215,003		(114,607)		1,456,201
Total Investment Income		4,144,712		2,903,659		3,473,813		1,998,628		16,788,721
Interest and Dividend Revenue		139,696		171,947		182,398		125,231		160,643
Other		(133,229)		672,317		79,993		(253,142)		203,086
Total Revenues	\$	7,145,015	\$	6,833,259	\$	7,338,270	\$	6,101,927	\$	22,577,148
Expenses										
Compensation and Benefits										
Compensation		1,442,485		1,609,957		1,820,330		1,855,619		2,161,973
Incentive Fee Compensation		105,279		33,916		44,300		44,425		98,112
Performance Allocations Compensation										
Realized		1,281,965		711,076		662,942		843,230		2,311,993
Unrealized		103,794		319,742		540,285		(154,516)		3,778,048
Total Compensation and Benefits		2,933,523		2,674,691		3,067,857		2,588,758		8,350,126
General, Administrative and Other		488,582		594,873		679,408		711,782		917,847
Interest Expense		197,486		163,990		199,648		166,162		198,268
Fund Expenses		132,787		78,486		17,738		12,864		10,376
Total Expenses	\$	3,752,378	\$	3,512,040	\$	3,964,651	\$	3,479,566	\$	9,476,617
Other Income										
Change in Tax Receivable Agreement Liability		403,855		-		161,567		(35,383)		(2,759)
Net Gains from Fund Investment Activities		321,597		191,722		282,829		30,542		461,624
Income Before Provision for Taxes	\$	4,118,089	\$	3,512,941	\$	3,818,015	\$	2,617,520	\$	13,559,396
Provision (Benefit) for Taxes		743,147		249,390		(47,952)		356,014		1,184,401
Net Income	\$	3,374,942	\$	3,263,551	\$	3,865,967	\$	2,261,506	\$	12,374,995
Net Income (Loss) Attributable to Redeemable										
Non-Controlling Interests in Consolidated Entities		13,806		(2,104)		(121)		(13,898)		5,740
Net Income Attributable to Non-Controlling Interests in Consolidated Entities		497,439		358,878		476,779		217,117		1,625,306
Net Income Attributable to Non-Controlling Interests in Blackstone Holdings		1,392,323		1,364,989		1,339,627		1,012,924		4,886,552
Net Income Attributable to Blackstone Inc. ("BX")	\$	1,471,374	\$	1,541,788	\$	2,049,682	\$	1,045,363	\$	5,857,397

#### **Reconciliation of GAAP to Non-GAAP Measures**

														Last Twelve Months		
(\$ in thousands)	1Q'19	2Q'19	3Q'19	4Q'19	1Q'20	2Q'20	3Q'20	4Q'20	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	1Q'21	1Q'22	
Net Income (Loss) Attributable to Blackstone Inc.	\$ 481,304 \$	305,792 \$	779,437 \$	483,149	\$ (1,066,492) \$	568,266 \$	794,719	\$ 748,870	\$ 1,747,872	\$ 1,309,152	\$ 1,401,895	\$ 1,398,478	\$ 1,216,874 \$	3,859,727	\$ 5,326,399	
Net Income (Loss) Attributable to Non-Controlling Interests																
in Blackstone Holdings	402,260	259,330	299,900	378,137	(880,117)	495,128	638,803	759,110	1,235,784	1,116,193	1,315,641	1,218,934	1,059,313	3,128,825	4,710,081	
Net Income (Loss) Attributable to Non-Controlling																
Interests in Consolidated Entities	186,833	80,744	88,406	120,796	(645,077)	294,378	259,761	308,055	386,850	431,516	486,907	320,033	216,375	1,249,044	1,454,831	
Net Income (Loss) Attributable to Redeemable																
Non-Controlling Interests in Consolidated Entities	2,480	1,095	(8)	(3,688)	(15,469)	(3,426)	6,868	(1,871)	629	637	1,550	2,924	5,052	2,200	10,163	
Net Income (Loss)	\$ 1,072,877 \$	646,961 \$	1,167,735 \$	978,394	\$ (2,607,155) \$	1,354,346 \$	1,700,151		\$ 3,371,135	\$ 2,857,498	\$ 3,205,993	\$ 2,940,369	. , , .	• •	· , , ,	
Provision (Benefit) for Taxes	41,155	38,736	(156,786)	28,943	(158,703)	147,415	100,960	266,342	(447)	288,250	458,904	437,694	483,281	514,270	1,668,129	
Income (Loss) Before Provision (Benefit) for Taxes	\$ 1,114,032 \$	685,697 \$	1,010,949 \$	1,007,337	\$ (2,765,858) \$	1,501,761 \$	1,801,111	\$ 2,080,506	\$ 3,370,688	\$ 3,145,748	\$ 3,664,897	\$ 3,378,063	\$ 2,980,895	8,754,066	\$13,169,603	
Transaction-Related Charges (a)	89,451	106,994	(82,547)	94,715	46,994	76,160	47,283	70,292	27,888	35,533	59,193	21,424	25,333	221,623	141,483	
Amortization of Intangibles (b)	16,483	16,483	16,483	16,482	16,483	16,483	16,483	16,535	17,124	17,044	17,044	17,044	17,044	66,625	68,176	
Impact of Consolidation (c)	(189,313)	(81,839)	(88,398)	(117,108)	660,546	(290,952)	(266,629)	(306,184)	(387,479)	(432,153)	(488,457)	(322,957)	(221,427)	(1,251,244)	(1,464,994)	
Unrealized Performance Revenues (d)	(664,333)	(157,398)	(176,604)	(128,333)	3,453,446	(1,067,923)	(1,403,480)	(597,285)	(2,464,497)	(2,697,170)	(2,724,366)	(789,213)	(1,293,050)	(5,533,185)	(7,503,799)	
Unrealized Performance Allocations Compensation (e)	287,015	64,518	94,907	93,845	(1,397,378)	454,813	509,474	278,575	1,049,969	1,150,219	1,193,853	384,007	472,284	2,292,831	3,200,363	
Unrealized Principal Investment (Income) Loss (f)	(139,925)	56,353	5,219	(34,974)	616,610	(223,316)	(177,125)	(114,427)	(423,934)	(104,658)	2,343	(153,518)	(26,758)	(938,802)	(282,591)	
Other Revenues (g)	(13,189)	20,150	(92,843)	6,435	(138,151)	55,606	192,623	143,615	(60,273)	(27,870)	(64,109)	(50,633)	(72,819)	331,571	(215,431)	
Equity-Based Compensation (h)	66,776	53,105	58,570	51,743	87,472	89,341	89,862	67,092	144,272	121,422	129,254	164,589	201,545	390,567	616,810	
Administrative Fee Adjustment (i)	-	-	-	-	-	-	2,719	2,546	2,708	2,551	2,488	2,441	2,485	7,973	9,965	
Taxes and Related Payables (j)	(29,039)	(55,201)	(35,815)	(76,104)	(23,053)	(63,990)	(40,225)	(176,859)	(84,222)	(140,673)	(156,867)	(377,920)	(147,652)	(365,296)	(823,112)	
Distributable Earnings	\$ 537,958 \$	708,862 \$	709,921 \$	914,038	\$ 557,111 \$	547,983 \$	772,096	\$ 1,464,406	\$ 1,192,244	\$ 1,069,993	\$ 1,635,273	\$ 2,273,327	\$ 1,937,880 \$	3,976,729	\$ 6,916,473	
Taxes and Related Payables (j)	29,039	55,201	35,815	76,104	23,053	63,990	40,225	176,859	84,222	140,673	156,867	377,920	147,652	365,296	823,112	
Net Interest and Dividend (Income) Loss (k)	(5,061)	(2,761)	7,767	2,496	3,941	12,634	12,731	5,604	12,928	11,201	16,238	(6,779)	12,117	43,897	32,777	
Total Segment Distributable Earnings	\$ 561,936 \$	761,302 \$	753,503 \$	992,638	\$ 584,105 \$	624,607 \$	825,052	\$ 1,646,869	\$ 1,289,394	\$ 1,221,867	\$ 1,808,378	\$ 2,644,468	\$ 2,097,649 \$	4,385,922	\$ 7,772,362	
Realized Performance Revenues (l)	(246,769)	(341,386)	(420,840)	(651,647)	(167,233)	(102,177)	(319,954)	(1,276,629)	(401,323)	(792,938)	(1,497,477)	(1,191,374)	(1,312,810)	(2,100,083)	(4,794,599)	
Realized Performance Compensation (m)	85,240	125,466	143,870	249,359	71,302	37,787	121,730	483,528	150,924	338,271	619,074	449,301	519,120	793,969	1,925,766	
Realized Principal Investment Income (n)	(25,908)	(123,557)	(36,148)	(38,542)	(20,290)	(18,938)	(15,884)	(103,821)	(298,156)	(63,132)	(151,010)	(75,468)	(157,095)	(436,799)	(446,705)	
Fee Related Earnings	\$ 374,499 \$	421,825 \$	440,385 \$	551,808	\$ 467,884 \$	541,279 \$	610,944	\$ 749,947	\$ 740,839	\$ 704,068	\$ 778,965	\$ 1,826,927	\$ 1,146,864 \$	2,643,009	\$ 4,456,824	
Adjusted EBITDA Reconciliation																
Distributable Earnings	\$ 537,958 \$	708,862 \$	709,921 \$	914,038	\$ 557,111 \$	547,983 \$	772,096	\$ 1,464,406	\$ 1,192,244	\$ 1,069,993	\$ 1,635,273	\$ 2,273,327	\$ 1,937,880 \$	3,976,729	\$ 6,916,473	
Interest Expense (o)	41,638	43,230	52,815	57,351	41,540	38,924	39,228	45,330	44,340	44,132	51,773	56,387	66,602	167,822	218,894	
Taxes and Related Payables (j)	11,030															
	29,039	55,201	35,815	76,104	23,053	63,990	40,225	176,859	84,222	140,673	156,867	377,920	147,652	365,296	823,112	
Depreciation and Amortization (p)		55,201 6,000	35,815 6,895	76,104 7,666	23,053 7,512	63,990 8,110	40,225 9,568	176,859 9,946	84,222 12,293	140,673 12,581	156,867 12,771	377,920 14,542	147,652 14,316	365,296 39,917	823,112 54,210	

See Reconciliation of GAAP to Non-GAAP Measures - Notes.

#### **Reconciliation of GAAP to Non-GAAP Measures**

(\$ in thousands)		2017		2018		2019		2020		2021
Net Income Attributable to Blackstone Inc.	\$	1,471,374	\$	1,541,788	\$	2,049,682	\$	1,045,363	\$	5,857,397
Net Income Attributable to Non-Controlling Interests in Blackstone Holdings		1,392,323		1,364,989		1,339,627		1,012,924		4,886,552
Net Income Attributable to Non-Controlling Interests in Consolidated Entities		497,439		358,878		476,779		217,117		1,625,306
Net Income (Loss) Attributable to Redeemable Non-Controlling Interests										
in Consolidated Entities		13,806		(2,104)		(121)		(13,898)		5,740
Net Income	\$	3,374,942	\$	3,263,551	\$	3,865,967	\$	2,261,506	\$	12,374,995
Provision (Benefit) for Taxes		743,147		249,390		(47,952)		356,014		1,184,401
Income Before Provision for Taxes	\$	4,118,089	\$	3,512,941	\$	3,818,015	\$	2,617,520	\$	13,559,396
Transaction-Related Charges (a)		(176,531)		(261,916)		208,613		240,729		144,038
Amortization of Intangibles (b)		48,297		59,994		65,931		65,984		68,256
Impact of Consolidation (c)		(511,245)		(356,774)		(476,658)		(203,219)		(1,631,046)
Unrealized Performance Revenues (d)		105,432		(561,163)		(1,126,668)		384,758		(8,675,246)
Unrealized Performance Allocations Compensation (e)		103,794		319,742		540,285		(154,516)		3,778,048
Unrealized Principal Investment (Income) Loss (f)		131,206		65,851		(113,327)		101,742		(679,767)
Other Revenues (g)		140,051		(89,468)		(79,447)		253,693		(202,885)
Equity-Based Compensation (h)		107,110		158,220		230,194		333,767		559,537
Administrative Fee Adjustment (i)		-		-		-		5,265		10,188
Taxes and Related Payables (j)		(189,988)		(153,865)		(196,159)		(304,127)		(759,682)
Distributable Earnings	\$	3,876,215	\$	2,693,562	\$	2,870,779	\$	3,341,596	\$	6,170,837
Taxes and Related Payables (j)		189,988		153,865		196,159		304,127		759,682
Net Interest and Dividend (Income) Loss (k)		49,918		(21,925)		2,441		34,910		33,588
Total Segment Distributable Earnings	\$	4,116,121	\$	2,825,502	\$	3,069,379	\$	3,680,633	\$	6,964,107
Realized Performance Revenues (I)		(3,647,807)		(1,811,771)		(1,660,642)		(1,865,993)		(3,883,112)
Realized Performance Compensation (m)		1,297,611		678,141		603,935		714,347		1,557,570
Realized Principal Investment Income (n)		(436,194)		(236,058)		(224,155)		(158,933)		(587,766)
Fee Related Earnings	\$	1,329,731	\$	1,455,814	\$	1,788,517	\$	2,370,054	\$	4,050,799
A I' ( LEDITOA D										
Adjusted EBITDA Reconciliation	^	2 07/ 245	~	2 (02 5(2	<b>.</b>	2 070 770	~	2 244 504	÷	( 470 007
Distributable Earnings	\$	3,876,215	\$	2,693,562	\$	2,870,779	\$	•	Ş	6,170,837
Interest Expense (o)		192,838		159,838		195,034		165,022		196,632
Taxes and Related Payables (j)		189,988		153,865		196,159		304,127		759,682
Depreciation and Amortization (p)		25,228		23,882	*	26,350		35,136	*	52,187
Adjusted EBITDA	\$	4,284,269	Ş	3,031,147	\$	3,288,322	Ş	3,845,881	\$	7,179,338

#### **Reconciliation of GAAP to Non-GAAP Measures – Notes**

Note: See Definitions.

- (a) This adjustment removes Transaction-Related Charges, which are excluded from Blackstone's segment presentation. Transaction-Related Charges arise from corporate actions including acquisitions, divestitures, and Blackstone's initial public offering. They consist primarily of equity-based compensation charges, gains and losses on contingent consideration arrangements, changes in the balance of the Tax Receivable Agreement resulting from a change in tax law or similar event, transaction costs and any gains or losses associated with these corporate actions.
- (b) This adjustment removes the amortization of transaction-related intangibles, which are excluded from Blackstone's segment presentation. This amount includes amortization of intangibles associated with Blackstone's investment in Pátria, which was historically accounted for under the equity method. As a result of Pátria IPO in January 2021, equity method has been discontinued and there will no longer be amortization of intangibles associated with the investment.
- (c) This adjustment reverses the effect of consolidating Blackstone Funds, which are excluded from Blackstone's segment presentation. This adjustment includes the elimination of Blackstone's interest in these funds and the removal of amounts associated with the ownership of Blackstone consolidated operating partnerships held by non-controlling interests.
- (d) This adjustment removes Unrealized Performance Allocations.
- (e) This adjustment removes Unrealized Performance Allocations Compensation.
- (f) This adjustment removes Unrealized Principal Investment Income (Loss) on a segment basis.
- (g) This adjustment removes Other Revenues on a segment basis.
- (h) This adjustment removes Equity-Based Compensation on a segment basis.
- (i) This adjustment adds an amount equal to an administrative fee collected on a quarterly basis from certain holders of Blackstone Holdings Partnership Units. The administrative fee is accounted for as a capital contribution under GAAP, but is reflected as a reduction of Other Operating Expenses in Blackstone's segment presentation.
- (j) Taxes represent the total GAAP tax provision adjusted to include only the current tax provision (benefit) calculated on Income (Loss) Before Provision (Benefit) for Taxes and adjusted to exclude the tax impact of any divestitures. Related Payables represent tax-related payables including the amount payable under the Tax Receivable Agreement. Please refer to Definitions for the full definition of Taxes and Related Payables.
- (k) This adjustment removes Interest and Dividend Revenue less Interest Expense on a segment basis.
- (I) This adjustment removes the total segment amount of Realized Performance Revenues.
- (m) This adjustment removes the total segment amount of Realized Performance Compensation.
- (n) This adjustment removes the total segment amount of Realized Principal Investment Income.
- (o) This adjustment adds back Interest Expense on a segment basis, excluding interest expense related to the Tax Receivable Agreement.
- (p) This adjustment adds back Depreciation and Amortization on a segment basis.

#### **Assets Under Management - Rollforward**

#### **Total AUM Rollforward**

(\$ in millions)

			Three Mont	hs E	Inded Marc	h 3	1, 2022	
	Real Estate		Private Equity		dge Fund olutions	Credit & Insurance		Total
Beginning Balance	\$ 279,474	\$	261,471	\$	81,334	\$	258,622	\$ 880,902
Inflows	17,043		9,234		4,015		19,583	49,875
Outflows	(2,296)		(1,420)		(2,768)		(3,520)	(10,004)
Net Flows	14,748		7,813		1,247		16,063	39,871
Realizations	(9,538)		(7,726)		(438)		(5,534)	(23,236)
Market Activity	13,513		6,398		754		(2,710)	17,955
Ending Balance	\$ 298,197	\$	267,956	\$	82,897	\$	266,442	\$ 915,492
% Change	<b>7</b> %		2%		2%		3%	4%

		٦	Twelve Mon	ths	Ended Marc	ch 3	31, 2022	
	Real Estate		Private Equity		dge Fund olutions		Credit &	Total
,	\$ 196,277	\$	211,801	\$	81,819	\$	158,906	\$ 648,803
	83,720		55,260		13,870		135,892	288,743
	(5,632)		(3,639)		(15,708)		(11,140)	(36,119)
	78,087		51,622		(1,837)		124,752	252,624
	(27,074)		(36,249)		(1,872)		(20,382)	(85,577)
	50,907		40,782		4,787		3,166	99,642
•	\$ 298,197	\$	267,956	\$	82,897	\$	266,442	\$ 915,492
	<b>52</b> %		27%		1%		68%	41%

#### **Fee-Earning AUM Rollforward**

(\$ in millions)

	Three Months Ended March 31, 2022											
		Real Estate		Private Equity	Hedge Fund Solutions		Credit & Insurance			Total		
Beginning Balance	\$	221,477	\$	156,557	\$	74,035	\$	197,901	\$	649,969		
Inflows		22,791		5,450		4,170		12,949		45,360		
Outflows		(4,290)		(873)		(2,582)		(3,072)		(10,817)		
Net Flows		18,501		4,577		1,588		9,877		34,543		
Realizations		(5,292)		(2,688)		(363)		(3,496)		(11,839)		
Market Activity		5,935		2,500		426		(3,592)		5,270		
Ending Balance	\$	240,621	\$	160,946	\$	75,686	\$	200,690	\$	677,943		
% Change		<b>9</b> %		3%		2%		1%		4%		

Twelve Months Ended March 31, 2022												
Real Estate		Private Equity		dge Fund olutions		Credit &		Total				
\$ 155,852	\$	131,903	\$	76,614	\$	116,856	\$	481,225				
87,282		38,508		12,820		108,074		246,685				
(6,539)		(3,958)		(15,940)		(9,904)		(36,342)				
80,743		34,550		(3,120)		98,170	Г	210,343				
(17,647)		(12,805)		(1,743)		(13,024)		(45,220)				
21,674		7,298		3,935		(1,312)		31,595				
\$ 240,621	\$	160,946	\$	75,686	\$	200,690	\$	677,943				
54%		22%		(1)%		72%		41%				
3 170		22/0		(1)/0		, 2,0						

Inflows include contributions, capital raised, other increases in available capital (recallable capital and increased side-by-side commitments), purchases, inter-segment allocations and acquisitions. Outflows represent redemptions, client withdrawals and decreases in available capital (expired capital, expense drawdowns and decreased side-by-side commitments). Realizations represent realization proceeds from the disposition or other monetization of assets, current income or capital returned to investors from CLOs. Market Activity includes realized and unrealized gains (losses) on portfolio investments and the impact of foreign exchange rate fluctuations. AUM is reported in the segment where the assets are managed. Totals may not add due to rounding.

In 2Q'21, the methodology for Total AUM was updated to exclude permanent fund level leverage where the intended use is not for investing purposes. These methodology changes resulted in a one-time adjustment to the LTM market activity of \$(1.8) billion for Real Estate. Funds without an adjustment were either already applying the methodology in reporting Total AUM or the update was not applicable.

# Investment Records as of March 31, 2022<sup>(a)</sup>

	`	<u>J-,                                    </u>										
(\$/€ in thousands, except where noted)		Committed	Available	Unre	alized Investments		Realized Inve	stments	Total Inves	tments	Net IRRs (	d)
Fund (Investment Period Beginning Date / Ending Date)		Capital	Capital (b)	Value	MOIC (c) % F	Public	Value	MOIC (c)	Value	MOIC (c)	Realized	Total
Real Estate		-										
Pre-BREP	\$	140,714	\$ -	\$ -	n/a	-	\$ 345,190	2.5x		2.5x	33%	33%
BREP I (Sep 1994 / Oct 1996) BREP II (Oct 1996 / Mar 1999)		380,708 1,198,339	-	-	n/a n/a	-	1,327,708 2,531,614	2.8x 2.1x	1,327,708 2,531,614	2.8x 2.1x	40% 19%	40% 19%
BREP III (Apr 1999 / Apr 2003)		1,522,708	-	- -	n/a	-	3,330,406	2.1x 2.4x	3,330,406	2.1x 2.4x	21%	21%
BREP IV (Apr 2003 / Dec 2005)		2,198,694	-	23,471	n/a	-	4,640,501	1.7x	4,663,972	1.7x	12%	12%
BREP V (Dec 2005 / Feb 2007)		5,539,418	-	8,546	n/a	-	13,444,906	2.3x	13,453,452	2.3x	11%	11%
BREP VI (Feb 2007 / Aug 2011)		11,060,444	550,452	408,815	2.2x	80%	27,407,685	2.5x	27,816,500	2.5x	13%	13%
BREP VII (Aug 2011 / Apr 2015)		13,501,376	1,513,361	7,589,097	1.7x	4%	23,864,256	2.1x	31,453,353	2.0x	22%	15%
BREP VIII (Apr 2015 / Jun 2019)		16,591,084	2,281,492	17,009,035	1.8x	0%	19,609,674	2.5x	36,618,709	2.1x	29%	19%
*BREP IX (Jun 2019 / Dec 2024)	Ċ	21,321,251	9,461,862	22,133,179	1.9x	2%	6,024,086	2.1x	28,157,265	1.9x	66%	47%
Total Global BREP  BREP Int'l (Jan 2001 / Sep 2005)	\$ £	824,172	\$ 13,807,167 €	\$ 47,172,143	<b>1.8x</b> n/a	2%	\$ <b>102,526,026</b> € 1,373,170	<b>2.3x</b> 2.1x	\$ <b>149,698,169</b> € 1,373,170	<b>2.1x</b> 2.1x	1 <b>8%</b> 23%	1 <b>7%</b> 23%
BREP Int'l II (Sep 2005 / Jun 2008) (e)	ť	1,629,748	-	-	n/a	-	2,583,032	1.8x	2,583,032	1.8x	8%	8%
BREP Europe III (Jun 2008 / Sep 2013)		3,205,167	421,732	280,829	0.5x	-	5,792,215	2.4x	6,073,044	2.0x	19%	14%
BREP Europe IV (Sep 2013 / Dec 2016)		6,673,049	1,378,153	1,883,356	1.3x	-	9,699,087	2.0x	11,582,443	1.8x	20%	14%
BREP Europe V (Dec 2016 / Oct 2019)		7,965,079	1,338,957	10,018,509	1.7x	-	2,336,451	2.7x	12,354,960	1.8x	39%	15%
*BREP Europe VI (Oct 2019 / Apr 2025)		9,901,655	5,670,276	6,911,549	1.6x	0%	471,010	2.0x	7,382,559	1.7x	60%	32%
Total BREP Europe	€	30,198,870		€ 19,094,243	1.6x	0%	€ 22,254,965	2.1x	€ 41,349,208	1.8x	16%	13%
BREP Asia I (Jun 2013 / Dec 2017)	\$	4,261,983		\$ 2,435,276	1.5x 1.4x	13%	\$ 6,206,034	2.1x		1.9x	20% 42%	13% 13%
BREP Asia II (Dec 2017 / Mar 2022) *BREP Asia III (Mar 2022 / Sep 2027)		7,338,909 7,502,256	2,007,555 7,502,256	7,252,702 -	n/a	4% -	761,817 -	1.8x n/a	8,014,519 -	1.4x n/a	42% n/a	13% n/a
BREP Co-Investment (f)		7,302,230	37,934	973,293	2.3x	0%	15,029,656	2.2x	16,002,949	2.2x	16%	16%
Total BREP	\$	135,148,753		\$ 79,856,621	1.7x	2%	\$ 152,235,747	2.2x	\$ 232,092,368	2.0x	17%	16%
*BREDS High-Yield (Various) (g)	<b>T</b>	19,986,312	5,702,368	5,721,393	1.1x	-	15,438,412	1.3x	21,159,805	1.2x	11%	10%
Private Equity												
Corporate Private Equity												
BCP I (Oct 1987 / Oct 1993)	\$	859,081	\$ -	\$ -	n/a	-	\$ 1,741,738	2.6x	\$ 1,741,738	2.6x	19%	19%
BCP II (Oct 1993 / Aug 1997)		1,361,100	-	-	n/a	-	3,256,819	2.5x	3,256,819	2.5x	32%	32%
BCP III (Aug 1997 / Nov 2002)		3,967,422	- 24 E7E	- 15 020	n/a	-	9,184,688	2.3x	9,184,688	2.3x	14% 6%	14%
BCOM (Jun 2000 / Jun 2006) BCP IV (Nov 2002 / Dec 2005)		2,137,330 6,773,182	24,575 169,884	15,928 127,159	n/a 1.3x	-	2,953,649 21,479,599	1.4x 2.9x	2,969,577 21,606,758	1.4x 2.8x	36%	6% 36%
BCP V (Dec 2005 / Jan 2011)		21,009,112	1,035,259	110,390	7.5x	92%	38,427,169	1.9x	38,537,559	1.9x	8%	8%
BCP VI (Jan 2011 / May 2016)		15,202,513	1,378,295	7,754,859	1.8x	43%	23,846,668	2.3x	31,601,527	2.1x	17%	13%
BCP VII (May 2016 / Feb 2020)		18,852,880	1,931,935	25,281,125	1.9x	35%	10,049,608	2.4x	35,330,733	2.0x	35%	19%
*BCP VIII (Feb 2020 / Feb 2026)		25,424,279	17,027,500	12,308,856	1.5x	16%	514,942	2.9x	12,823,798	1.5x	125%	45%
Energy I (Aug 2011 / Feb 2015)		2,441,558	174,492	705,759	1.5x	60%	3,869,928	2.0x	4,575,687	1.9x	15%	12%
Energy II (Feb 2015 / Feb 2020)		4,933,284	1,030,529	4,954,452	1.6x	58%	1,588,019	1.1x	6,542,471	1.4x	2%	7%
*Energy III (Feb 2020 / Feb 2026)		4,329,863	3,067,781	2,117,059	1.9x	52%	320,742	2.7x	2,437,801	2.0x	113%	57%
BCP Asia I (Dec 2017 / Sep 2021) *PCP Asia II (Sep 2021 / Sep 2027)		2,452,754 6,554,832	869,042 6,529,852	4,636,769 9,373	3.0x n/a	64%	995,878	4.9x n/a	5,632,647 9,373	3.2x n/a	115% n/a	61% n/a
*BCP Asia II (Sep 2021 / Sep 2027) Core Private Equity I (Jan 2017 / Mar 2021) (h)		4,764,447	1,149,384	8,022,079	2.1x	-	2,020,771	3.6x	10,042,850	2.3x	52%	26%
*Core Private Equity I (Mar 2021 / Mar 2026) (h)		8,191,582	6,750,467	1,493,095	1.1x	-	-	n/a	1,493,095	1.1x	n/a	n/m
Total Corporate Private Equity	\$		\$ 41,138,995	\$ 67,536,903	1.8x	32%	\$ 120,250,218	2.2x	\$ 187,787,121	2.0x	16%	16%
Tactical Opportunities				, ,			, ,					
*Tactical Opportunities (Various)		22,736,825	6,769,836	14,405,782	1.4x	11%	18,216,793	1.9x	32,622,575	1.6x	18%	13%
*Tactical Opportunities Co-Investment and Other (Various)		14,348,123	5,975,749	5,852,894	1.8x	<b>7</b> %	6,734,373	1.6x	12,587,267	1.7x	19%	19%
Total Tactical Opportunities	\$	37,084,948	\$ 12,745,585	\$ 20,258,676	1.5x		\$ 24,951,166	1.8x	\$ 45,209,842	1.6x	19%	14%
*Growth (Jul 2020 / Jul 2025)		5,046,626	1,914,667	3,472,702	1.1x	8%	337,102	3.2x	3,809,804	1.2x	n/m	17%
Strategic Partners (Secondaries)		11 447 000	042 7/0	460.040	n/-		16 074 4/0	- /-	17 222 400	4 7	- /-	4 20/
Strategic Partners I-V (Various) (i) Strategic Partners VI (Apr 2014 / Apr 2016) (i)		11,447,898 4,362,750	842,769 1,451,461	460,940 1,236,940	n/a n/a	-	16,871,169 3,941,301	n/a n/a	17,332,109 5,178,241	1.7x 1.7x	n/a n/a	13% 15%
Strategic Partners VII (May 2016 / Mar 2019) (i)		7,489,970	1,871,515	5,544,959	n/a	-	5,089,030	n/a	10,633,989	2.1x	n/a	23%
Strategic Partners Real Assets II (May 2017 / Jun 2020) (i)		1,749,807	493,169	999,444	n/a	-	968,153	n/a	1,967,597	1.5x	n/a	15%
Strategic Partners VIII (Mar 2019 / Oct 2021) (i)		10,763,600	5,085,423	10,069,319	n/a		3,956,714	n/a	14,026,033	1.9x	n/a	57%
*Strategic Partners Real Estate, SMA and Other (Various) (i)		7,878,498	2,346,047	3,389,313	n/a	-	2,875,142	n/a	6,264,455	1.6x	n/a	20%
*Strategic Partners Infra III (Jun 2020 / Jul 2024) (i)		3,250,100	2,084,092	565,067	n/a	-	124,956	n/a	690,023	1.6x	n/a	67%
*Strategic Partners IX (Oct 2021 / Jul 2026) (i)		13,536,771	10,111,164	2,502,428	n/a	-	-	n/a	2,502,428	1.3x	n/a	n/m
Total Strategic Partners (Secondaries)	\$	60,479,394		\$ 24,768,410	n/a	-	\$ 33,826,465	n/a	\$ 58,594,875	1.8x	n/a	16%
Life Sciences												
Clarus IV (Jan 2018 / Jan 2020)		910,000	13,755	815,050	1.5x	3%	232,776	1.9x	1,047,826	1.6x	25%	15%
*BXLS V (Jan 2020 / Jan 2025)		4,775,203	1,952,326	1,137,803	1.2x	6%	-	n/a	1,137,803	1.2x	n/a	(2)%
Credit	Ċ	2,000,000	¢ 07.444	Ċ 20.244	4.7.		¢ 4.705.507	4.7	ć 4.00E 7/0	4.1	/	470/
Mezzanine / Opportunistic I (Jul 2007 / Oct 2011)	\$	2,000,000		\$ 20,241	1.6x	-	\$ 4,785,527	1.6x	· ·	1.6x	n/a	17% 10%
Mezzanine / Opportunistic II (Nov 2011 / Nov 2016) Mezzanine / Opportunistic III (Sep 2016 / Jan 2021)		4,120,000 6,639,133	1,007,436 915,252	436,872 4,321,060	0.5x 1.1x	- 1%	6,338,457 5,013,903	1.6x 1.6x	6,775,329 9,334,963	1.4x 1.3x	n/a n/a	10% 11%
*Mezzanine / Opportunistic III (sep 2016 / Jan 2021)		5,016,771	3,904,772	1,248,665	1.1x 1.0x	-	31,378	n/m	1,280,043	1.3x 1.1x	n/a	11%
Stressed / Distressed I (Sep 2009 / May 2013)		3,253,143	76,000		n/a	-	5,776,181	1.3x	5,776,181	1.3x	n/a	9%
Stressed / Distressed II (Jun 2013 / Jun 2018)		5,125,000	547,430	430,963	0.5x	-	5,213,790	1.2x	5,644,753	1.1x	n/a	2%
*Stressed / Distressed III (Dec 2017 / Dec 2022)		7,356,380	3,477,014	2,066,718	0.9x	-	2,382,486	1.4x	4,449,204	1.1x	n/a	8%
Energy I (Nov 2015 / Nov 2018)		2,856,867	1,057,174	959,388	1.0x	-	2,307,898	1.6x	3,267,286	1.4x	n/a	<b>9</b> %
*Energy II (Feb 2019 / Feb 2024)	_	3,616,081	2,193,068	1,672,130	1.2x	-	745,850	1.5x	2,417,980	1.3x	n/a	27%
European Senior Debt I (Feb 2015 / Feb 2019)	€	1,964,689	•	€ 1,002,526 € 3,202,147	0.9x	-	€ 2,262,946 € 1,000,308	1.4x	€ 3,265,472 € 4,212,445	1.2x	n/a	5%
*European Senior Debt II (Jun 2019 / Jun 2024)	ŧ	, ,		€ 3,203,147 \$ 15,835,479	1.0x	- 0%	€ 1,009,298 \$ 36,351,249	1.4x	€ 4,212,445 \$ 52,186,728	1.1x	n/a	16% <b>10%</b>
Total Credit Drawdown Funds (j)	\$	46,889,033	\$ 15,922,149	\$ 15,835,479	1.0x	0%	\$ 36,351,249	1.4x	\$ 52,186,728	1.3x	n/a	10%

## Selected Perpetual Capital Strategies<sup>(k)</sup>

\$ in thousands, except where noted)	Investment	Total	Total Net
strategy (Inception Year)	Strategy	AUM	Return (l)
Real Estate			
BPP - Blackstone Property Partners (2013) (m)	Core+ Real Estate	\$ 66,264,521	139
BREIT - Blackstone Real Estate Income Trust (2017) (n)	Core+ Real Estate	63,312,062	139
BXMT - Blackstone Mortgage Trust (2013) (o)	Real Estate Debt	7,982,810	11
Private Equity			
BIP - Blackstone Infrastructure Partners (2019) (p)	Infrastructure	23,363,335	259
Hedge Fund Solutions			
BSCH - Blackstone Strategic Capital Holdings (2014) (q)	GP Stakes	10,641,112	189
<u>Credit</u>			
BXSL - Blackstone Secured Lending Fund (2018) (r)	U.S. Direct Lending	10,708,046	109
BCRED - Blackstone Private Credit Fund (2021) (s)	U.S. Direct Lending	44,569,626	115

#### Investment Records as of March 31, 2022 - Notes

The returns presented herein represent those of the applicable Blackstone Funds and not those of Blackstone Inc.

- n/m Not meaningful generally due to the limited time since initial investment.
- n/a Not applicable.
- \* Represents funds that are currently in their investment period.

  BREP Blackstone Real Estate Partners, BREDS Blackstone Real Estate Debt Strategies, BCP Blackstone Capital Partners, BCOM Blackstone Communications, BXLS Blackstone Life Sciences.
- (a) Excludes investment vehicles where Blackstone does not earn fees.
- (b) Available Capital represents total investable capital commitments, including side-by-side, adjusted for certain expenses and expired or recallable capital and may include leverage, less invested capital. This amount is not reduced by outstanding commitments to investments.
- (c) Multiple of Invested Capital ("MOIC") represents carrying value, before management fees, expenses and Performance Revenues, divided by invested capital.
- (d) Unless otherwise indicated, Net Internal Rate of Return ("IRR") represents the annualized inception to March 31, 2022 IRR on total invested capital based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues. IRRs are calculated using actual timing of limited partner cash flows. Initial inception date of cash flows may differ from the Investment Period Beginning Date.
- (e) The 8% Realized Net IRR and 8% Total Net IRR exclude investors that opted out of the Hilton investment opportunity. Overall BREP International II performance reflects a 7% Realized Net IRR and a 7% Total Net IRR.
- (f) BREP Co-Investment represents co-investment capital raised for various BREP investments. The Net IRR reflected is calculated by aggregating each co-investment's realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues.
- (g) BREDS High-Yield represents the flagship real estate debt drawdown funds only.
- (h) Blackstone Core Equity Partners is a core private equity strategy which invests with a more modest risk profile and longer hold period than traditional private equity.
- (i) Realizations are treated as return of capital until fully recovered and therefore unrealized and realized MOICs are not applicable. Returns are calculated from results that are reported on a three-month lag from Strategic Parterns' fund financial statements and therefore do not include the impact of economic and market activities in the current quarter. Effective 1Q'22, Strategic Partners I-V Committed Capital, Available Capital, Unrealized Investment Value and Total Investment Value were updated to exclude funds not managed by Strategic Partners.
- (j) Funds presented represent the flagship credit drawdown funds only. The Total Credit Net IRR is the combined IRR of the credit drawdown funds presented.
- (k) Represents the performance for select Perpetual Capital Strategies; strategies excluded consist primarily of (1) investment strategies that have been investing for less than one year, (2) most perpetual capital assets managed for insurance clients, and (3) investment vehicles where Blackstone does not earn fees.
- (l) Unless otherwise indicated, Total Net Return represents the annualized inception to March 31, 2022 IRR on total invested capital based on realized proceeds and unrealized value, as applicable, after management fees, expenses and Performance Revenues. IRRs are calculated using actual timing of investor cash flows. Initial inception date of cash flows occurred during the Inception Year.
- (m) BPP includes certain vehicles managed as part of the BPP Platform but not classified as Perpetual Capital. As of March 31, 2022, these vehicles represented \$3.3 billion of Total AUM.
- (n) The BREIT Total Net Return reflects a per share blended return, assuming BREIT had a single share class, reinvestment of all dividends received during the period, and no upfront selling commission, net of all fees and expenses incurred by BREIT. These returns are not representative of the returns experienced by any particular investor or share class. Total Net Returns are presented on an annualized basis and are from January 1, 2017.
- (o) The BXMT return reflects annualized market return of a shareholder invested in BXMT since inception through March 31, 2022, assuming reinvestment of all dividends received during the period. Return incorporates the closing NYSE stock price as of March 31, 2022. Total Net Return is from May 22, 2013.
- (p) Including co-investment vehicles that do not pay fees, BIP Total AUM is \$27.3 billion.
- (q) BSCH represents the aggregate Total AUM and Total Net Return of BSCH I and BSCH II funds that invest as part of the GP Stakes strategy, which targets minority investments in the general partners of private equity and other private-market alternative asset management firms globally. Including co-investment vehicles that do not pay fees, BSCH Total AUM is \$11.5 billion.
- (r) The BXSL Total AUM and Total Net Return are presented as of December 31, 2021. BXSL Total Net Return reflects the change in NAV per share, plus distributions per share (assuming dividends and distributions are reinvested in accordance with the Company's dividend reinvestment plan) divided by the beginning NAV per share. Total Net Returns are presented on an annualized basis and are from November 20, 2018.
- The BCRED Total Net Return reflects a per share blended return, assuming BCRED had a single share class, reinvestment of all dividends received during the period, and no upfront selling commission, net of all fees and expenses incurred by BCRED. These returns are not representative of the returns experienced by any particular investor or share class. Total Net Returns are presented on an annualized basis and are from January 7, 2021. Total AUM reflects gross asset value plus amounts borrowed or available to be borrowed under certain credit facilities. BCRED net asset value as of March 31, 2022 was \$17.9 billion.

#### **Definitions**

Blackstone discloses the following operating metrics and financial measures that are calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America ("non-GAAP") in this presentation:

- <u>Segment Distributable Earnings</u>, or "<u>Segment DE</u>", is Blackstone's segment profitability measure used to make operating decisions and assess performance across Blackstone's four segments. Segment DE represents the net realized earnings of Blackstone's segments and is the sum of Fee Related Earnings and Net Realizations for each segment. Blackstone's segments are presented on a basis that deconsolidates Blackstone Funds, eliminates non-controlling ownership interests in Blackstone's consolidated operating partnerships, removes the amortization of intangible assets and removes Transaction-Related Charges. Segment DE excludes unrealized activity and is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
  - <u>Net Realizations</u> is presented on a segment basis and is the sum of Realized Principal Investment Income and Realized Performance Revenues (which refers to Realized Performance Revenues), less Realized Performance Compensation (which refers to Realized Performance Compensation excluding Fee Related Performance Compensation and Equity-Based Performance Compensation).
  - <u>Total Segment Revenues</u> and <u>Segment Revenues</u> represent Net Management and Advisory Fees, Fee Related Performance Revenues, Realized Performance Revenues and Realized Principal Investment Income.
- <u>Distributable Earnings</u>, or "<u>DE</u>", is derived from Blackstone's segment reported results. DE is used to assess performance and amounts available for dividends to Blackstone shareholders, including Blackstone personnel and others who are limited partners of the Blackstone Holdings Partnerships. DE is the sum of Segment DE plus Net Interest and Dividend Income (Loss) less Taxes and Related Payables. DE excludes unrealized activity and is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
  - Net Interest and Dividend Income (Loss) is presented on a segment basis and is equal to Interest and Dividend Revenue less Interest Expense, adjusted for the impact of consolidation of Blackstone Funds, and interest expense associated with the Tax Receivable Agreement.
  - Taxes and Related Payables represent the total GAAP tax provision adjusted to include only the current tax provision (benefit) calculated on Income (Loss) Before Provision (Benefit) for Taxes and including the Payable under the Tax Receivable Agreement. Further, the current tax provision utilized when calculating Taxes and Related Payables and DE reflects the benefit of deductions available to the company on certain expense items that are excluded from the underlying calculation of Segment DE and Total Segment Distributable Earnings, such as equity-based compensation charges and certain Transaction-Related Charges where there is a current tax provision or benefit. The economic assumptions and methodologies that impact the implied income tax provision are the same as those methodologies and assumptions used in calculating the current income tax provision for Blackstone's consolidated statements of operations under U.S. GAAP, excluding the impact of divestitures and accrued tax contingencies and refunds which are reflected when paid or received. Management believes that including the amount payable under the tax receivable agreement and utilizing the current income tax provision adjusted as described above when calculating DE is meaningful as it increases comparability between periods and more accurately reflects earnings that are available for distribution to shareholders.
- <u>Fee Related Earnings</u>, or "<u>FRE</u>", is a performance measure used to assess Blackstone's ability to generate profits from revenues that are measured and received on a recurring basis and not subject to future realization events. FRE equals management and advisory fees (net of management fee reductions and offsets) plus Fee Related Performance Revenues, less (a) Fee Related Compensation on a segment basis, and (b) Other Operating Expenses. FRE is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
  - <u>Fee Related Compensation</u> is presented on a segment basis and refers to the compensation expense, excluding Equity-Based Compensation, directly related to (a) Management and Advisory Fees, Net and (b) Fee Related Performance Revenues, referred to as Fee Related Performance Compensation.
  - <u>Fee Related Performance Revenues</u> refers to the realized portion of Performance Revenues from Perpetual Capital that are (a) measured and received on a recurring basis, and (b) not dependent on realization events from the underlying investments.
  - Other Operating Expenses is presented on a segment basis and is equal to General, Administrative and Other Expenses, adjusted to (a) remove the amortization of transaction-related intangibles, (b) remove certain expenses reimbursed by the Blackstone Funds which are netted against Management and Advisory Fees Net in Blackstone's segment presentation, and (c) give effect to an administrative fee collected on a quarterly basis from certain holders of Blackstone Holdings Partnership Units. The administrative fee is accounted for as a capital contribution under GAAP, but is reflected as a reduction of Other Operating Expenses in Blackstone's segment presentation.
  - <u>Perpetual Capital</u> refers to the component of assets under management with an indefinite term, that is not in liquidation, and for which there is no requirement to return capital to investors through redemption requests in the ordinary course of business, except where funded by new capital inflows. Includes co-investment capital with an investor right to convert into Perpetual Capital.
- Adjusted Earnings Before Interest, Taxes and Depreciation and Amortization, or "Adjusted EBITDA", is a supplemental measure used to assess performance derived from Blackstone's segment results and may be used to assess its ability to service its borrowings. Adjusted EBITDA represents Distributable Earnings plus the addition of (a) Interest Expense on a segment basis, (b) Taxes and Related Payables, and (c) Depreciation and Amortization. Adjusted EBITDA is derived from and reconciled to, but not equivalent to, its most directly comparable GAAP measure of Income (Loss) Before Provision (Benefit) for Taxes.
- Performance Revenues collectively refers to: (a) Incentive Fees, and (b) Performance Allocations.
- <u>Performance Compensation</u> collectively refers to: (a) Incentive Fee Compensation, and (b) Performance Allocations Compensation.
  - Performance Compensation reflects an increase in the aggregate Realized Performance Compensation paid to certain of our professionals above the amounts allocable to them based upon the percentage participation in the relevant performance plans previously awarded to them as a result of a compensation program that commenced in 2Q'21. The expectation is that for the full year 2022, Fee Related Compensation will be decreased by the total amount of additional Performance Compensation awarded for the year. In 1Q'22 the increase to Realized Performance Compensation was less than the decrease to Fee Related Compensation, which favorably impacted Distributable Earnings for the quarter. These changes to Performance Compensation and Fee Related Compensation are not expected to impact Distributable Earnings for the full year.
- Transaction-Related Charges arise from corporate actions including acquisitions, divestitures, and Blackstone's initial public offering. They consist primarily of equity-based compensation charges, gains and losses on contingent consideration arrangements, changes in the balance of the Tax Receivable Agreement resulting from a change in tax law or similar event, transaction costs and any gains or losses associated with these corporate actions.